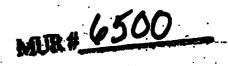


2011 SEP 23 PH 12: 00

September 22, 2011 OFFICE OF GUNERAL COUNSEL

Christopher Hughey Acting General Counsel Federal Election Commission 999 E Street, NW Washington, DC 20463



Ru: Complaint Against Clark Durant and Cornerstone Schools Association, et al.

Dear Mr. Hughey:

This complaint is against Clark Durant, The American Way – Durant 2012, the principal campaign committee for Clark Durant, a candidate for the United States Senate in Michigan (the "Committee" or "Campaign"), Walter P. Czarnecki, in his official capacity as Treasurer of the Committee, the New Common School Foundation ("NCSF"), and Cornerstone Schools Association ("Cornerstone") (collectively referred to as "Respondents") for multiple apparent violations of the Federal Election Campaign Act of 1971, as amended (the "Act"), and Federal Election Commission ("Commission") Regulations, as well as Section 501(c)(3) of the Internal Revenue Corle, regarding premissible mativities of a not-for-profit organization.

It appears that Clark Durant and the Committee have situated federal campaign finance laws that prohibit the use and acceptance of corporate contributions and resources in connection with his federal campaign. Durant and his campaign also continue to violate federal law that prohibits federal candidates from directly or indirectly controlling "soft money," corporate funds and resources. Specifically of concern is Durant's continued association with NCSF and Corneratone, and those entities' active role in premoting and assisting his campaign for federal office with unregulated non-federal funds and corporate resources, and Durant's continuing control of multi mea-federal funds and corporate resources, and Durant's continuing control of multi mea-federal funds and corporate resources while a candidate for federal office. Spunific apparent violations of federal law include Durant using Commenters attorneys for his campaign's legal work, Corneratone musting attentione advertisements to honefit Durant's candidacy for US Senate, and perhaps must troubling both legally and morally, is Durant's planned use of Corneratone facilities for a campaign rally, including forcing Corneratone students to attend a Durant campaign rally. This activity appears to violate multiple federal laws and regulations, and in the process endangers the tax exempt status of the whole Corneratone endeavor.

The Commonium has hittorically taken a nim view of the use of "soft money" or commune resources in federal elections. See MUR 5026 (Respondent Gurmley for Senate Primary Election Fund, et al., tend civil pondty of \$115,000) and MUR 5573 (Respondent Wester Energy, Inc., et al., total civil penalty of \$40,500).

The Parties

New Common School Foundation

Clark Durant is the President and Director of The New Common School Foundation. NCSF, which was formerly known as The Frederick Douglass Foundation, is a public charity hased in Detroit, Michigan. NCSF is a nonprofit corporation organized under Section 501(c)(3) of the Internal Revenue Code and incorporated in Michigan. Attached as Exhibit A are NCSF's Articles of Incorporation, filed in 1996, and Certificate of Amendment to the Articles of Incorporation for when it changed its manner in 2011.

Compostors Schools Amenication

Clark Durant is the Founding Chair of Cornerstone Schools Association, also a public charity based in Detroit, Michigan. Like NCSF, Cornerstone is a nonprofit corporation organized under Section 501(c)(3) of the Internal Revenue Code and incorporated in Michigan. Attached as Exhibit B are Cornerstone's Articles of Incorporation, filed in 1991. Cornerstone's current President and Chief Executive Officer is Ms. Ernestine Sanders.

Clark Durant and The American Way - Durant 2012

Clark Durant is a current candidate for the United States Senate in Michigan. Durant filed his Statement of Candidacy with the Secretary of the Senate on August 18, 2011. The American Way — Durant 2012, Durant's principal campaign committee, filed its Statement of Organization with the Secretary of the Senate on August 31, 2011.

Relevant Facts

On August 22, 2011, after Clark Durant had announced his candidacy for the United States Senate, Crain's Detroit Business ran an article entitled "New Common School Foundation asks attorneys to ensure no conflict with Durant's presidency and run for U.S. Senate." The article states that "Still, to be safe, Durant said he and the foundation's board have asked its attorneys to check with the Federal Elections Commission and the U.S. Senate Ethias Committee to make sure there's no issue with him ramaining president of the foundation as he campaigns for the U.S. Senate." Crain's Detroit Business article attached as Exhibit C.

On or about September 10, 2011 Cornerstone Schools was running television advertisements on the cable system serving Mackinac Island, Michigan. Mackinac Island is nowhere near the SE Michigan market that Cornerstone Schools serve and there is no legitimate reason why the organization would be running television advertisements in such a remote market except to build goodwill for Mr. Durant's campaign for U.S. Senate.

On September 9, 2011, Ernestine Sanders, President and CEO of Cornerstone, sent a mass email out to Cornerstone's "Partners and Friends." The email came from Ms. Sanders' corporate email address, "Ernestine. Sanders@comsrstoneschools.org," and the subject line was "Special Annual memory at Partner Infoming Emptember 23." The camil statud:

On September 23rd, at 8:30 in the morning, we will have another one of these special opportunities. Our founder, Clark Durant, will be announcing during our partner morning that he will be running for the United States Senate. This is a wonderful opportunity for our children to learn about the United States Senate, what it takes to run for office and to see our Constitution at work. Further, it will be a great opportunity for our children and alumni, teachers and staff - many of whom know Mr. Durent - to see a man who has made a icemmediane difference for rea many of us emissive on another journey. Our theme for Sentember Partner Moening is Patriot Week and the importance of our Constitution, at this announcement will fit perfectly with that theme... If you wish to participate, I invite you to come, perhaps even with your own family, for our traditional September partner morning with an added piece of history. Please park, as you normally do, on the grass on the Helen side near the baseball field. We invite you to gather for coffee and refreshments outside on the Nevada entrance to the building.

A Copy of Ernestine Samlers' amail is attached as Emilifiit D.

It is unclear how many of these emails were sent out, and what individuals constitute "Partners and Friends." However, in light of Cornerstone's long history and contacts lists, it is likely the email was sent to hundreds of individuals throughout the general public.

Applicable Law

Corpusate Contributions Prohibited

The Act strictly prohibits corporations from making contributions in connection with a federal election. 2 U.S.C. § 441b(a). It also makes it illegal for any candidate to knowingly accept or receive any contribution from a corporation, or for any officer or any director of a corporation to consent to any contribution by a corporation to a federal candidate. *Id.* Similarly, the Commission's Regulations prohibit corporations, and their officers, directors, and agents from using corporate resources to make or facilitate the making of contributions to federal candidates and political committees. 11 C.F.R. § 114.2(f)(1).

Contributions Include any direct or indirect payment, distribution, lean, advance, deposit, or gift of maney, or may services, or anything of value to any candidate or campaign numeristee in connection with a federal election. 2 U.S.C. § 441b(b)(2). Federal regulations also directly prohibit in-kind contributions from corporations to federal candidates.11 C.F.R. § 114.2(c).

Directing and Use of Non-Federal Funds by Federal Candidates

Federal law also prohibits the solicitation and use of non-federal funds by federal candidates and federal afficeholders, including agents acting on their beholf and entities that are directly or indirectly established, maintained, financed or cantrolled by one or more federal candidate or officeholder. 11 C.F.R. §§ 300.60 and 300.61. Under the Act and Commission Regulations, federal candidates and officeholders can only solicit, receive, direct, transfer, spend or disburse federal funds in connection with a federal election or for federal election activity. 11 C.F.R. § 300.61.

Corporation's Public Endorsement of Federal Candidate

A corporation may publicly amounce on endorsement that han already been made, and it may state the reasons for it through a press release or a press conference, as long as the press release or notice of the press conference is distributed only to the organization's usual media contacts.

11 C.F.R. § 114.4(c)(6)(i).

The corporation or labor organization may communicate with candidates only for the purpose of deciding which, if any, candidate to endorse. For example, the corporation or labor organization may discuss issues with the candidate in determining whether or not to make an endorsement. The setup approximate may not be occudinated with the candidate, candidate's agents or the candidate's authorized committee. 11 C.F.R. § 114.4(c)(6)(ii). See also § 109.21.

Federal Candidate's Use of Corporate Facilities for Campuign Purposes

Any school, college or university (incorporated nonprofit tax exempt "private" school or unincorporated tax exempt "public" school) may make its facilities available to any federal candidate. The institution may make its facilities available at either the usual and normal cost for campaign events or at a discount or for free for academic events. However, if the institution makes its facilities available at a discount or for free, it must make reasonable efforts to ensure that the appearance does not constitute a campaign appearance or event. 11 C.F.R. § 114.4(c)(7)(ii).

501(c)(3) Organization: Probinital from Participating in Political Compaigns

Federal law clearly bans a nonprofit 501(c)(3) organization from making any effort on behalf of any political candidate. 26 U.S.C. § 501(c)(3) and 11 C.F.R. § 114.2. Such organizations must not "participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of (or in opposition to) any candidate for public office."

Political campaign intervention includes any and all activities that favor or oppose one or more candidates for public office. The prohibition extends beyond candidate endorsements. Allowing a candidate to use an organization's assets or facilities will also violate the prohibition if other candidates are not given an equivalent opportunity. Although section 501(n)(3) organizations may engage in some activities to promote vater registration, encourage veter participation, and provide voter education, they will violate the prohibition on political campaign intervection if they engage in an antivity that favors or opposes any candidate for public office.

Analysis

Durant's Use of NCSF's Corporate Resources

As established above in Crain's Detnoit Business' August 22 article, "Durant said he and the foundation's board have asked its attorneys" whether he could remain President and Director of NCSF while nampaigning for the U.S. Senate. NCSF's payment for them legal services, and Durant's neceptance of such services at the expense of the corporation constitute a prohibited corporate in-kind contribution from NCSF to Durant and his Committee. Likewise, hecause NCSF's Board, of which Durant is a member, explicitly directed its lawyers to research and analyze the legal issues associated with Durant's campaign activity, the Board and Durant are also responsible for facilitating the making of a prohibited corporate in-kind contribution to Durant and the Committee under Section 114.2(f)(1) of the Commission's Regulations.

I sak the Commission to investigate NCSF's apparent profibited in-kind centributions to Durant and the Committee, and the raise NCSF's linear of Directors played in familiating such a contribution.

Durant's Directing of NCSF's Non-Federal Funds for his Compaign

The funds solicited to NCSF's general treasury come from various sources, including contributions from individuals, corporations, and other entities, all of which may contribute in unlimited amounts. As current President and a member of the Board of Directors of NCSF, Durant is in a position to direct these unregulated funds as he sees fit for the corporation. However, under Section 300.61 of the Commission's Regulations, as a decision federal candidate, Durant is not parmitted to direct such non-faderal unregulated funds in cumenction with his federal carmaign. By directing MCSF to spend its funds on legal fame for his campaign's beautif, Durant is doing passeizely what Section 300.61 pushihits.

I ask the Commission to investigate Durant's role in directing the non-federal corporate finds of NCSF for legal services for the clear benefit of his federal campaign.

Cornerstone's Email in Support of Durant's Candidacy Constitutes a Prohibited Communication of an Endorsement to the General Public.

Ernestine Sanders' email to Cornerstone's "Partners and Friends" is nothing short of an endoragement of Clark Dregant's candidacy. As mentioned above, a corneration may annuance an endoragement, but it may only do so through a press release or conference, where notice of the release or conference is distributed only to the corporation's usual media contrats. 11 C.F.R. § 114.4(c)(6)(i). Furthermore, the actual announcement of an endorsement may not be coordinated with the federal candidate himself. 11 C.F.R. § 114.4(c)(6)(ii).

In this case, Sanders' email was to Cornerstone's "Partners and Friends," which undoubtedly consists of numerous individuals outside of Cornerstone's restricted class and employees. Mozeover, the email amouncement of its endouncement of Durant was in clear violation of the Commission's Regulations because it was not done through a proper press release or press conference, where natice was provided only to Cornerstone's usual media contacts. In addition, because Durant currently surved as Founding Chair of Cornerstone and sits as a member of its Board of Directors, it is difficult to fathern how Sanders' email announcement was not coordinated with Durant.

I ask the Commission to investigate Cornerstone's endorsement of Durant and his candidacy, and look into the way in which Cornerstone impermissibly communicated that endorsement to the general public through Sanders' email.

Conversione's Ensail Constitues a Patential Prohibited In-Kind Contribution from Cornerstone to Dunant and his Compaign.

As mentioned above, a contribution may consist of any direct or indirect payment, distribution, loan, advance, deposit, or gift of money, or any services, in connection with a federal election. 2 U.S.C. § 441b(b)(2). In this case, Sanders' email constitutes a contribution in the form of the time and effort it took for her, or any other Cornerstone employees, to write the email, as well as the value of Cornerstone's email list. Sanders' email was sent to Cornerstone's corporate email list, a list that under the Commission's Regulations has value to a federal campaign, and for which the federal campaign must pay fair anarket value for its usage. See 11 C.F.R. § 114.2(f)(2)(i)(C). Yet there is no indication that Dunna has paid or place to pay for the value of these resources.

I ask that the Commission investigate Cornerstone's use of its email list and staff to purposely benefit Durant's campaign.

Durant's Use of Cornerstone's Facilities at No Cost Constitutes a Prospective Prohibited In-Kind Contribution from Cornerstone to the Campuign.

The Commission's Regulations make clear that an incorporated educational institution, such as Commissione, may make its facilities available to a fetheral crandidate of either the usual and normal cost for campaign events or at a discount or for free fix academic events. However, these institutions may not make its facilities available at a discount or for free if the candidate's appearance constitutes a campaign appearance or event. 11 C.F.R. § 114.4(c)(7)(ii). If the appearance is at all campaign-related, the candidate must pay the usual and normal charge, and any discount whatsoever would constitute a prohibited corporate in-kind contribution to the candidate.

Thuse is no indication that Durant or the Committee has or plans to pay Cornerstone the usual and normal cost for the use of its facilities. Of course, this would be fine if Durant's appearance at Cornerstone seals not all related to his comparign. However, it is difficult to inagine how an event that is advertised in Sanders' email as, "Qur founder, Clark Durant, will be appounding during our partner morning that he will be nursing for the United States Senete," would not constitute a campaign appearance or event.

This is not to mention the fact that "Partner Mornings," according to Cornerstone's website, are essentially a mandatory event for Cornerstone's students, where they are expected to be in attendance to converse with the school's sponsoring partners (i.e. major donors). Therefore, not only is Communities sponsoring and paying for a political event bunefitting Durant tood his campaign, and Durant is openly accepting their communities contain them and manufaces, but time school is effectively requiring young school children to Durant's political rhomeric that will unquestionably be a part of his campaign or nonceasement.

I strongly urge the Commission to investigate whether Durant's notential receipt of a prohibited corporate in-kind contribution from Cornerstone through his campaign-related use of Cornerstone's facilities at no cost.

Danum's and the Campuign's Actions Violate Federal Lew and Jespardize NCSF's and Campuitotte's Nonpragit's Tax-Exempt Statum

The foregoing facts strongly indicate that Cornerstone and NCSF, under Durant's supervision and direction, have deliberately participated and intervened in Durant's campaign for the U.S. Senate. At a minimum, both corporations have allowed an announced candidate for federal office to use their assets and facilities for campaign purposes. Although the Commission lacks jurisdiction in this area, it is important to note that both corporations appear to be willing to risk their tax-exempt status at the expense of assisting their preferred candidate's campaign for the U.S. Senate in Michigan.

Conclusion

It is imperative that the Commission promptly conduct an investigation into the serious and ongoing potential violations outlined herein. Due to the scope and seriousness of the perantial violations, I also respect that the Commission refer this matter to the U.S. Department of Justice pursuant to 2 U.S.C. 4379(d)(1)(B), and to the Internal Revenue Service Exampt Organizations division. The foregoing is correct and accurate to the best of my knowledge, information and belief.

Respectfully submitted,

.

Bill Beddoes

Allen Park, MI 48101

Signed and sworn before me this 22 day of September, 2011

Lois Lerner, Esq.

Director of Exempt Organizations

Internal Revenue Service

The Honorable Barbara Boxer

Chairman

CC:

U.S. Senate Select Committee on Ethics

Exhibit A

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MICHIGAN DEPARTMENT OF CO	DMMERCE - CORPORATION AND SECURITIES BUREAU
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DOCUMENT WILL BE RETURNED TO NAME AND ADDRESS INDICATED ABOVE

ARTICLES OF INCORPORATION

745-869

For use by Domestic Nonprofit Corporations (Please read information and instructions on last page)

Pursuant to the provisions of Act 162, Public Acts of 1982, the undersigned corporation executes the following Articles:

The name of the corporation is: The Frederick Douglass Foundation

ARTICLE I

The purposes or purposes for which the corporation is organized are:

See Attached Addendum

ARTICLE II .

The	corporation is org	isinjsed upo	n a <u>Nonat</u> r (Sto	ok ck or Nonstoci	9		baels.		· · · ·
1.	If organized on a	stock back	s, the total nur	nber of sheres as pro, or are 1	which the	corporationical into class	n has eville seas, the de	rity to issue eignation of	is
ŀ	number of shares	in each ci	es, and the re	lative rights, pr	references	and limite	Cons of the	shares of e	nch class are as
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ARTICLE III (confid	AR	TICL	ΕĦ	(cont	М
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2.	a. If organized on a non-stock basis, the description and v "aone") None	alue of its real property assets are: (if none, insert
	b. The description and value of its personal property asset	is are: (if nane, insert "none"). None
	c. The corporation into the financed under the following game and real and personal property and income generated the	eral plan: Titrough gitts, grants, and contribulions of funds refrom
	d. Tim cognoration is organizad on a <u>Directoratio</u> (Memberthip or Di	pactorship)
VRT	IGLE IV	• •

1.	The address of the register	ed office is:		•
	300 Talon Centre	Detroit		MICHIGAN 48207
	(Bred Addison)	(CA)		(CP Code)
	The mellion address of the			·
2.	tue manny accides of the	registered office if different then	above:	MICHIGAN
2	P.O. Bay	. (ca)	spove:	MICHIGAN (DP GM)
3.	(P.G. Sep)	case gent at the registered office is;	spove:	MICHIGAN

ARTICLEV

The name(s) and a	ddress(ee) of the	incorporator(s)	is (are) as follows:		
Name	• •			Residence of Busine	es Address
Clark Durant	· 	·		300 Telon Centre	Detroit Michigan 48207
Robert A. Lutz				966 Pleasant Lake R	ond, Ann Arbor, MI 48103
		· .		• • •	
		•	•	•	
			•		•
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Use space below for additional Articles or for continuation of previous Articles. Please identify any Article being continued or added. Attach additional pages if sended.

See attachments addendum for continuation of Article 2 and addition of Articles VI through VII.

i, (We), the incorporator(s) sign in	ny (our) name(s)	this APIN day of No	ovember, 1995.	While	
Clark Durant			Robert A, Li	ŘŽ ,	
		· .			
	:			• •	• .
	•		·		· ·

The Frederick Douglass Foundation, a Michigan nonpress corporation

ADDENDUM TO ARTICLES OF INCORPORATION

ARTICLE II

Purposes.

Section). To explore how to enhance academic performance, to increase learning, to promote excellence in education and other education and other charitable works through the use of volunteers, une-to-one tutoring, and, where necessary, to develop menographs, articles, and plans to promote a transformation of teaching and learning and to enhance public education, to hold conferences where appropriate, and/or to provide direct grants or loans or to fund other organizations engaged in similar activities provided that such other organization is exempt from texation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provisions of any future United States Internal Revenue law).

Section 2. To explore effective systems for amoning and learning

Section 3. To cooperate with other groups, foundations, individuals, public agencies, and other similar organizations having one or more of these and other objectives stated herein for purposes of efficiency and the avoidance of wasteful duplication of efforts and funds.

Section 4. To enter into, make, perform and carry out contracts for any lawful purpose consistent with the objects, purposes and powers of this Corporation as reasonably necessary in furtherance of such objects, purposes and powers.

Section 5. To receive itom any sources and hold names and preperty, both real and personal, by grant, with, contribution, denine or etheralist; to sell and convert property into cath; to use, opensia, anongage, sail, contribute and dispuse of same in connection with, but not limited to, any of the objects, purposes and powers of this Corporation; to invest and contribute funds received and to use such funds and property and the income thereof and other property of this Corporation and the income thereof towards operating and other expenses in connection with, but limited to, the objects, purposes and powers of this Corporation; to purchase, hire or otherwise acquire, hold or sell, convey, leave, encumber and otherwise dispose of and deal with all kinds of property, real and personal, sell to contract for services of employees, agents and others and pay them reasonable communication.

Englished. To make a still still state grantified passenge to MCLA 450, 2241.

Addresius to Arts. of Treory. National or 20, 2596 - 63

ARTICLE VI

Nature of the Corporation

The Corporation is organized exclusively for the purposes set forth in Section 501(c) (3) of the Internal Revenue Code of 1986, as amended. The Corporation shall be organized and operated in a manner so that it is eligible for excemption from treation under Section 501(c)(3) of the Internal Revenue Code, as amended (or the corresponding provision of any fixture United States Internal Revenue law), so that Bequests to it will qualify under Section 2005(a)(2) of the Internal Revenue Code of 1986 as amended (or the surresponding provision of any fixture United States Internal Revenue inw) and so that contributions to it will be desheatible under Section 170(c)(2) of the Internal Revenue Code of 1986, as assumited (or the secons possing pepulsion of any fixture United States Internal Revenue Inv).

ARTICLE VII

Prohibited Activities

The Corporation will not carry on any activities not permitted to be carried on by an organization exempt under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended.

ARTICLE VHI

Private Individuals

No part of the donations to nor the net earnings of the Corporation shall inure to the benefit of or be distributable to its Directors, officers or other private persons, except the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth herein. No part of the activities of the Corporation shall be fire marging on of propagands or enterwise attempting to influence legislation and the Corporations shall not passiciante in an intervent in (including the publishing or distribution of statements) any political campaign on behelf of any candidate for public office, except as otherwise allowable by law. Notwithstanding any other provision of these Articles, The Fredericks Douglass Foundation, a Michigan nonprofit casporation, shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c) (3) of the Internal Revenue Code of 1986 as amended (or the corresponding provisions of any future United States Internal Revenue Code of 1986 as amended (for the corresponding providence of any future United States Enternal Revenue Code of 1986 as amended (for the corresponding providence of any future United States Enternal Revenue Code of 1986 as amended (for the corresponding providence of any future United States Enternal Revenue Code of 1986 as amended (for the corresponding providence of any future United States Enternal Revenue Code of 1986 as amended (for the corresponding providence).

Michigan Department of Consumer and Industry Services

Filing Endorsement

This is to Certify that the CERTIFICATE OF AMENDMENT - CORPORATION

fo

THE NEW COMMON SCHOOL FOUNDATION

ID NUMBER: 745869

received by faceimile transmission on April 3, 2001 is hereby endorsed Filed on April 3, 2001 by the Administrator.

The document is effective on the date filed, unless a subsequent effective date within 90 days after received date is stated in the document.



Bureau of Commercial Services

In testimony whereof, I have hereunto set my hand and affixed the Soul of the Department, in the City of Lanzing, this 3rd day of April. 2001.

. Director

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13:39

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MICHIGAN DEPARTMENT OF CONSUMER & INDU CORPORATION, SECURITIES AND LAND DEVELO				
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2. The name of the resident agent at the registered office is W. Clark Durant III

13:39

6. (For a nonpr	ofit corporation whose Articles state the corporation is organized on a directorship basis.)
	amendment to the Articles of Incorporation was duly adopted on the 23 day of 2011 by the directors of a nonprofit corporation whose sricles of incorporation received on a difficultify back (check one of the following)
at a mast	ng this meciascary value were cost in linear of the samendment.
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·	Signed this 23 day of March 2001
	or by blad hus
•	(Signature of President, Vice-President, Chalaperson or Vice-Chalaperson)
•	W. Clerk Durant III Proglebits
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Exhibit B



CRAINS DETROIT BUSINESS

Detroit and Southeast Michigan's premier business news and information website

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Connect with Sheri on Unkerity

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New Common School Foundation asks attorneys to ensure no conflict with Durant's presidency and run for U.S. Senate

The board of the Detroit-based New Common School Foundation has asked its attorneys to look into any conflict of interest between its founder and president Clark Durant's position at the foundation and his run for the U.S. senate.

Last week, Duzant raid he had filed the paperwork to enter the race and planned after Labor Day to begin his campaign to unseat Democratic U.S. Sen. Debbie Stabenow in 2012, taking on former U.S. Rep. Pete Hoekstra.

Presidential-hopeful Newt Gingrich, who was chairman of American Solutions, a political organization, reportedly dropped his presidential bid in 2008 because he would have had to step down from his position with the organization to comply with campaten finance laws.

Arranican Solutions currently is organized as a 527, a pulitimi arganization aperated primarily for the purpose of influencing the selection, equivalent or appointment of any individual to any federal, state or local public office or office in a political organization.

Gingrich, who is once again campaigning for the presidency in the 2012 race, earlier this year stepped down as chairman of American Solutions to comply with campaign finance laws around his involvement with the nonprofit.

American Solutions has since applied for status as a 501 (c)4 nonprofit, <u>www.politico.com</u> reported in May, citing American Solutions officials as saying that the shift in status would give it more flexibility to engage on state and local issues and to receive contributions from charitable organizations.

Durant's New Common School Foundation isn't organized as a 527 organization like American Solutions, but rather as a 501 c (3) perspecial.

Durant said his understanding from the foundation's attorneys is that he can continue to work for the foundation, separately from campaigning, as long as he has a defined role at the foundation that he founded and measurable performance goals.

"From what I've been will, the rules pendit it, but I can't be companying and watting at the serve Unio," he said,

Still, to be safe, Durant said he and the foundation's board have asked its attorneys to check with the Federal Elections Commitment and the U.S. Senate Rithon Commitment and the U.S. Senate Rithon Commitment in the foundation as he carapaigns for the U.S. Senate.

"I have to separate compaigning from work that I do," Durant said. "I'm in the process of getting the information on that."

FILED

AUG 15 1991

ARTICLES OF INCORPORATION

DATE RECID.

CORNERSTONE SCHOOLS ASSOCIATION

Administrator MICHIGAN DEPARTMENT OF COMMERCE Comporation & Securities Bureau 125 409

These Articles of Incorporation are signed by the incorporators for the purpose of forming a nonprofit corporation pursuant to the purpose of Act kee, Rublic Acts of 1982, as amunical (the "Acts"), as follows:

ARTICLE I

The name of the corporation is Cornerstone Schools Association

APPICLE II

- 1. The purpose for which the Corporation is organized is to operate and act exclusively for charitable, educational or scientific purposes, which includes, but is not limited to, the following:
 - a. Revolving and achimistering assets esclusively for essentiable and educational purposes; and
 - b. Conducting any and all such activities and exercising any and all such possess as an excepting to the ashinversant of the foregoing and in furtherance of the purposes of the Corporation.
- 2. Notwithstanding any other provision of these Articles, the Corporation shall not carry on any activity not permitted to be carried on (a) by an organization which is described in Code Section 501(c)(3) of the Internal Maximum Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws (the "Code"), and which is exempt from Maximum impose tax under Code Section 501(a) or (b) by an organization, contains to which are which the under Code Section 170(c)(2).
- 3. No substantial part of the activities of the Corporation shall be to carry on propaganda or otherwise attempt to influence legislation.
- 4. The Corporation small not participate in or intervene in (including the publishing or distribution of statements) any political companion on banalf of (or mystlest) any condidates for public office.

5. No substantial part of the activities of the Corporation shall consist of providing commercial-type immunate.

ARTICLE III

- The Corporation is organized upon a nonstock basis.
- 2. The assets which tim temporation posteriors make

Real Property - None

Personal Property - None

- 3. The Corporation is to be financed by gifts, grants and contributions and revenues from the provision of charitable, aducational, cultural or scientific services.
- 4. The Corporation is organized on a dimediately basis. The Corporation shall be governed by its Beand of Trustees.
- 5. The Corporation may have members, as determined from time to time by its Board of Trustees. Members of the Corporation shall not be entitled to vote on corporate matters of the Corporation.

VOLUME IA

1. The address and the mailing address of the initial registered office is:

150 West Jefferson Ave. Enite 2500 Detroit, Michigan 48226

2. The name of the resident agent at the registered office is Richard A. Walawender, Esq.

ARTICLE V

The names and addresses of the incorporators are as follows:

Name .

Residence or Business Address

Sr. Margaret Canty RSCJ

1250 Kensington Road P.O. Box 813 Blockfield Hills, NI 48923

Rev. William Cunningham

1125 Cakman Blvd. Detroit, MI 48238

Roger DeMeyere

6861 E. Nevada Detroit, MI 48234 W. Clark Durant III

2300 Penobacot Building Detroit, MI 48226

Rev. Eddie K. Edwards

12255 Camden Detroit, MI 48213

Paul Hubbard

One Kennedy Square, Ste. 1000 Detroit, MI 48213

Judith W. Robinson

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Michael T. Timmis

20180 Mack Ave. Grosse Pointe Woods, MI 48236

Nancy E. Timpis

20180 Kack Ave. Grosse Sminte Woods, NI **88**236

Richard A. Walamender

150 W. Jefferson, Ste. 2500 Detroit, MI 48226

Rt. Rev. R. Stewart Wood, Jr.

4800 Woodward Ave. Detroit, MI 48201

MITICLE VI

The term of the Corporation's existence is perpetual.

ARTICLE VII

- 1. No part of the net earnings of the Corporation shall be distributed to, or inure to the benefit of, any Director or Officer of the Corporation, contributor, private shareholder or individual as prohibited by Code Section 501(c)(3), the Michigan General Sales Tax Act or the Michigan Use Tax Act.
- 2. In the event of the dissolution of the Corporation, all of the Corporation's assets, smal and personal, shall be distributed by such charitable erganisation or organisations as are described in Code Section 501(c)(3) and are exempt from Federal income tax under Code Section 501(a), as the Board of Trustees of the Corporation shall determine. Any such assets not so disposed of, for whatever reason, shall be disposed of by the order of the Circuit Court for the County of Wayne to such organization or organizations, as said Court shall determine, which are organization and experience explusively for charitable purposes.
- 3. In the event the Corporation is determined to be a "private foundation," as that term is defined in Code faction 509(a), then for the purpose of complying with the requirements of Code Section 508(a), for all taxable years commencing on or after the data on which these articles were filed, the Corporation shall:

- a. Distribute its income and such part of its capital as may be required by law for each taxable year at such time and in such monner as not to become subject to the tax on undistributed income imposed by Code Section 4942;
- b. Not engage in any act of self-dealing as defined in Code Section 4941;
- c. Not make in any excess business holdings as defined in Code Section 4943;
- d. Not make any investments in such manner as to subject it to tax under Code Section 4944; and
- e. Not make any tamable expenditures as defined in Code Section 4945.

ARTICLE VIII

- 1. The term "Volunteer Director" shall have the same definition as set forth in Section 110(2) of the Act, as the same presently exists or may hereafter be amended.
- 2. To the fullest extent permitted under Section 209(c) of the Act so the same presently exists or may hereafter be amended, a Velumber Dissutur of the Ossydration shill not be personally liable to the Corporation or its members (if any) for monetary damages for breach of the Welsinteer Director's fideniary daty. However, this provision does not eliminate or limit the liability of a Volumbeer Director for any of the following:
 - (a) a breach of the Volunteer Director's duty of loyalty to the Corporation or its members (if any);
 - (b) acts or caissions not in good faith er that involve intentional misconduct or a knowing violation of law;
 - (c) a violation of Section 551(1) of the Act;
 - (d) a transaction from which the Volunteer Director derived an improper personal benefit;
 - (a) an act or omission occurring before the date that this Article because effective in accordance with the partinent provisions of the Act; or
 - (f) an adt or orission that is promply negligent.

Any Volunteer Director of the Corporation shall only he passenally liable for movement datages for a break of fiduciary datages for a break of fiduciary datages at director to the Corporation or its members to the extent set forth in this Section 2.

- 3. To the fullest extent permitted under Section 209(d) of the Act, as the same presently exists or may hemsefter be amended, the Corporation assumes all liability to any person other than the Cornoration or its members for all acts or omissions of a Volunteer Director occurring on or after the date this Article becames effective in scoendance with the pertinent provisions of the Act, incurred in the good faith performance of the Volunteer Director's duties as such. In claim for memetary (theograph for a lemanh of a Volunteer Director's duty to any person between the Companion or its members shall not be throught or maintained against Volunteer Director; but such a claim shall be brought or mintained imstead against the Corporation which shall be liable for the breach of the Volunteer Director's duty. Notwithstanding anything to the contrary immediately above, this Section 3 shall apply and have force only if, and as long as, the Corporation is exempt from Federal immome tex persuant to Code Section 501(c)(3) or is eligible to be exampt from Federal income tax pursuant to dade Section 501(c)(3).
- 4. Any repeal, amendment or other modification of this Article shall not adversely affect any right or protection of any director of the Corporation existing at the time of such repeal, amendment or other medification. If the Act is amended, after this Article become affective, then the liability of directors shall be eliminated or limited to the fullest extent permitted by the Act as so amended.

IN WITNESS WHEREOF, the undersigned, the incorporators of the above-named Corporation, have herewate signed the Articles of Incorporation on the 15th day of May, 1991.

Sr. Margaret Canty RSG3
Rev. William cunningham
Roger Selleyere
W. Clark Durant III
Rev. Eddie Z. Edwards
Parl Bubbard
Judith, W. Robinson
Muhael & Jimmis
Nichael T. Timmis NAMA 7 SWWWS Rangy E. Timmis
Rancy E. Timis
Richard J. Walawander

DOCUMENT WILL BE RETURNED TO NAME AND MAILING ADDRESS INDICATED IN THE BOX BELOW, lectude name, street and number (or P.D. box), city, state and ZIP code.

MR. RICHARD A. WALKOWENDER 150 W. JEFFESSON SUITE 2500 DETROIT, MI. il8226

963-6120

Exhibit C

New Common School Foundation asks attorneys to ensure no conflict with Durant's presi... Page 2 of 2

According to its latest 990 filed for 2009, New Common School Foundation "helped research, support and create a new commun school for all students, supported schelarship and learning opportunities for urban children, developed partner programs to exiting the education of children, proclament familities for the use and general fundraising exercis to assist guant making and fund development in mission areas."

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